

# **Designing Flexible Curricula**

**Meredith Davis  
Professor and Director of Graduate Programs  
Department of Graphic Design and Industrial Design  
NC State University**

# **Designing Flexible Curricula**

**Change as a constant**

**Obstacles to flexibility**

**Process of curricular change**

**Objectives versus tactics**

**Types of content knowledge**

**Pedagogical assumptions**

**Flexible frameworks**

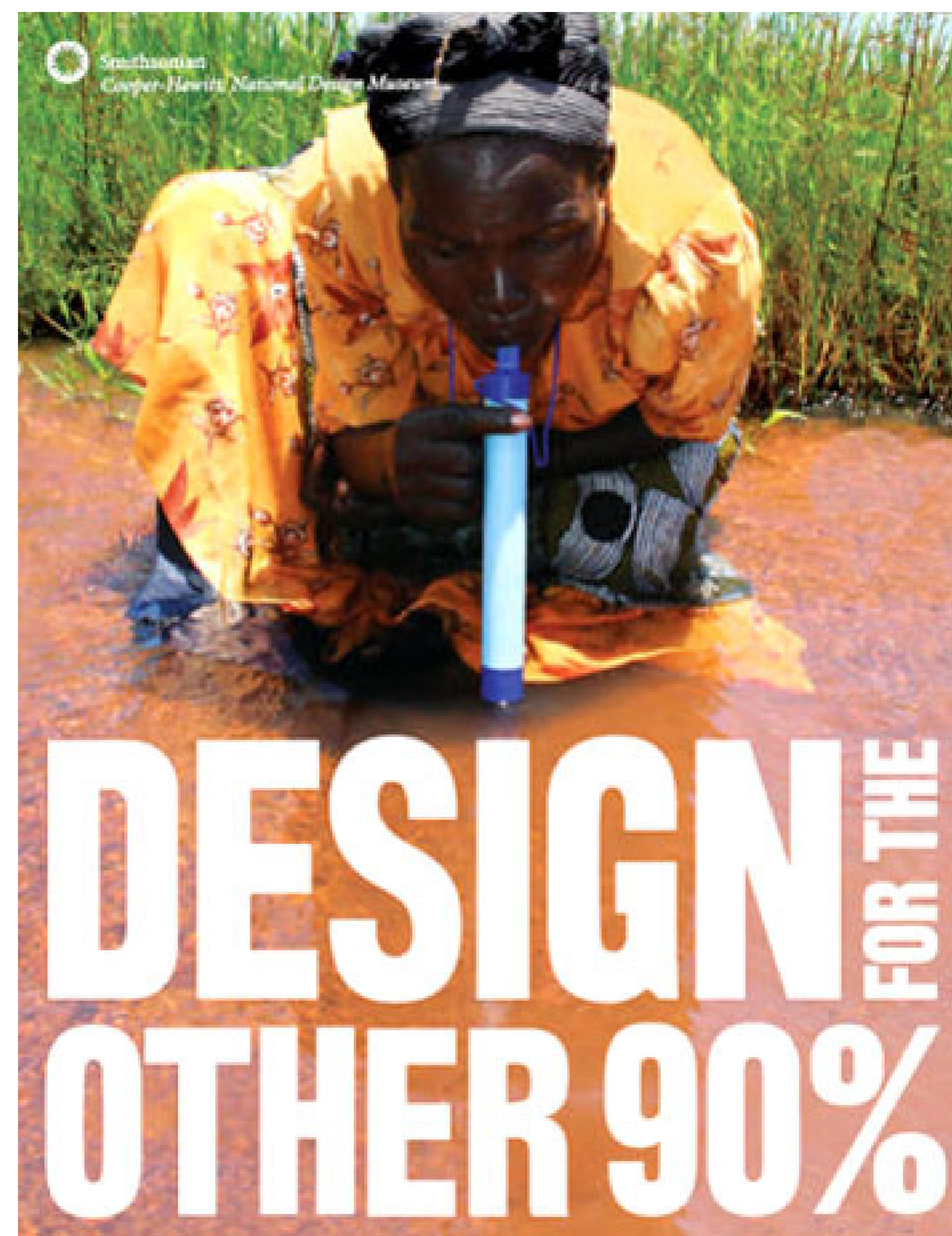
## Change as a constant in design:

- *Increasing complexity* in the scale of contemporary problems
- *Escalating demand* for interdisciplinary collaboration
- *Accelerating pace* of technological evolution
- *Growing participation* by users in the development of content and form
- *Expanding accountability* for predicting the outcomes of design action



# Designing Flexible Curricula / Education in a climate of constant change

- ***Escalating demand for interdisciplinary collaboration***

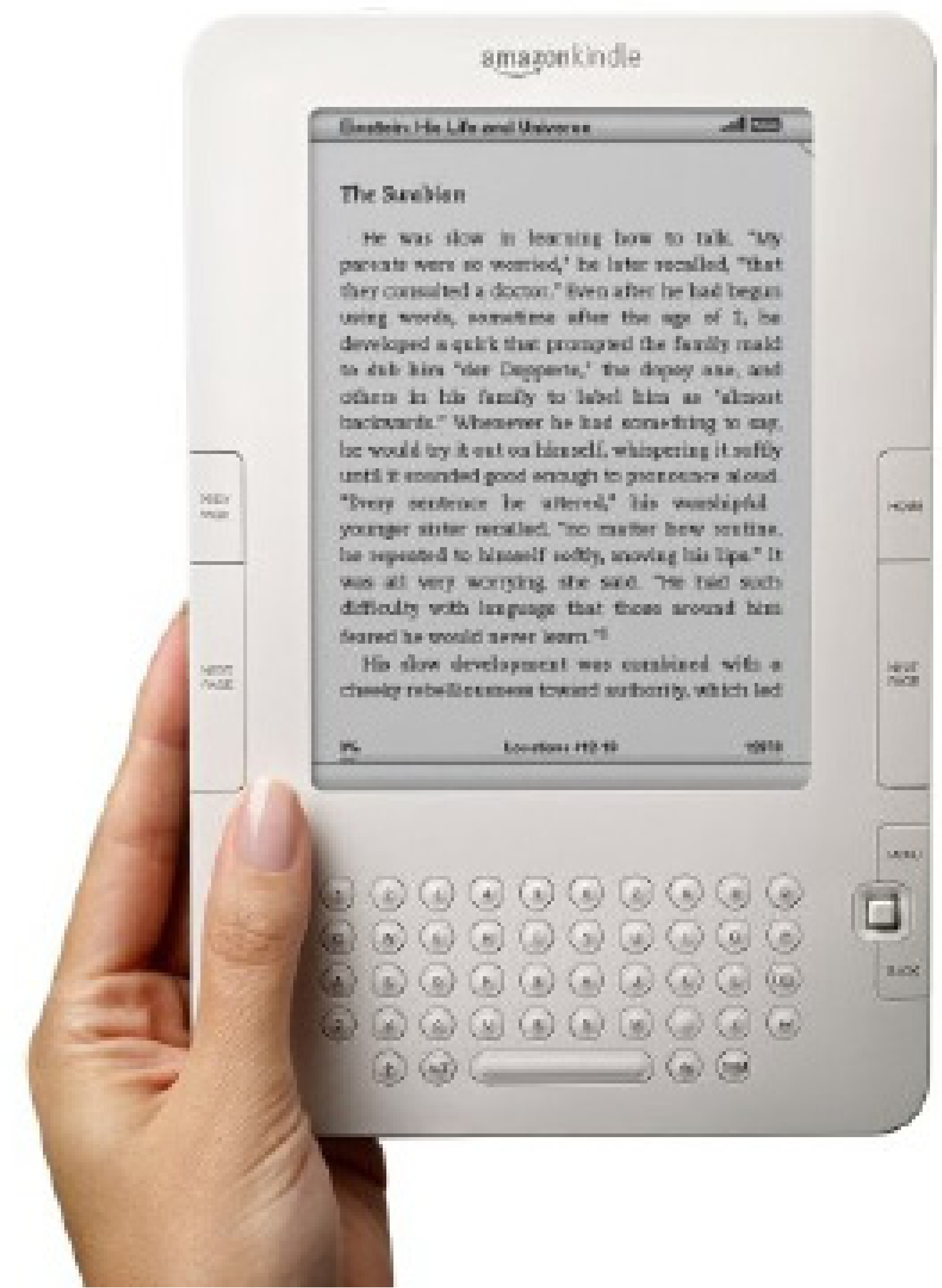
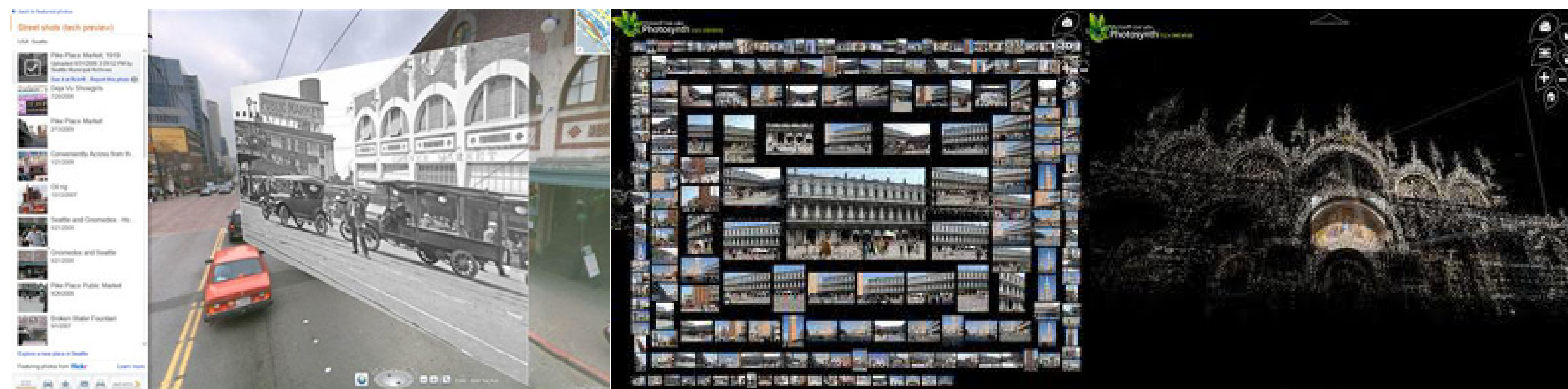




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- ***Accelerating pace of technological evolution***

email	1976
world wide web	1991
google search	1997
iPod	2001
augmented reality	2008

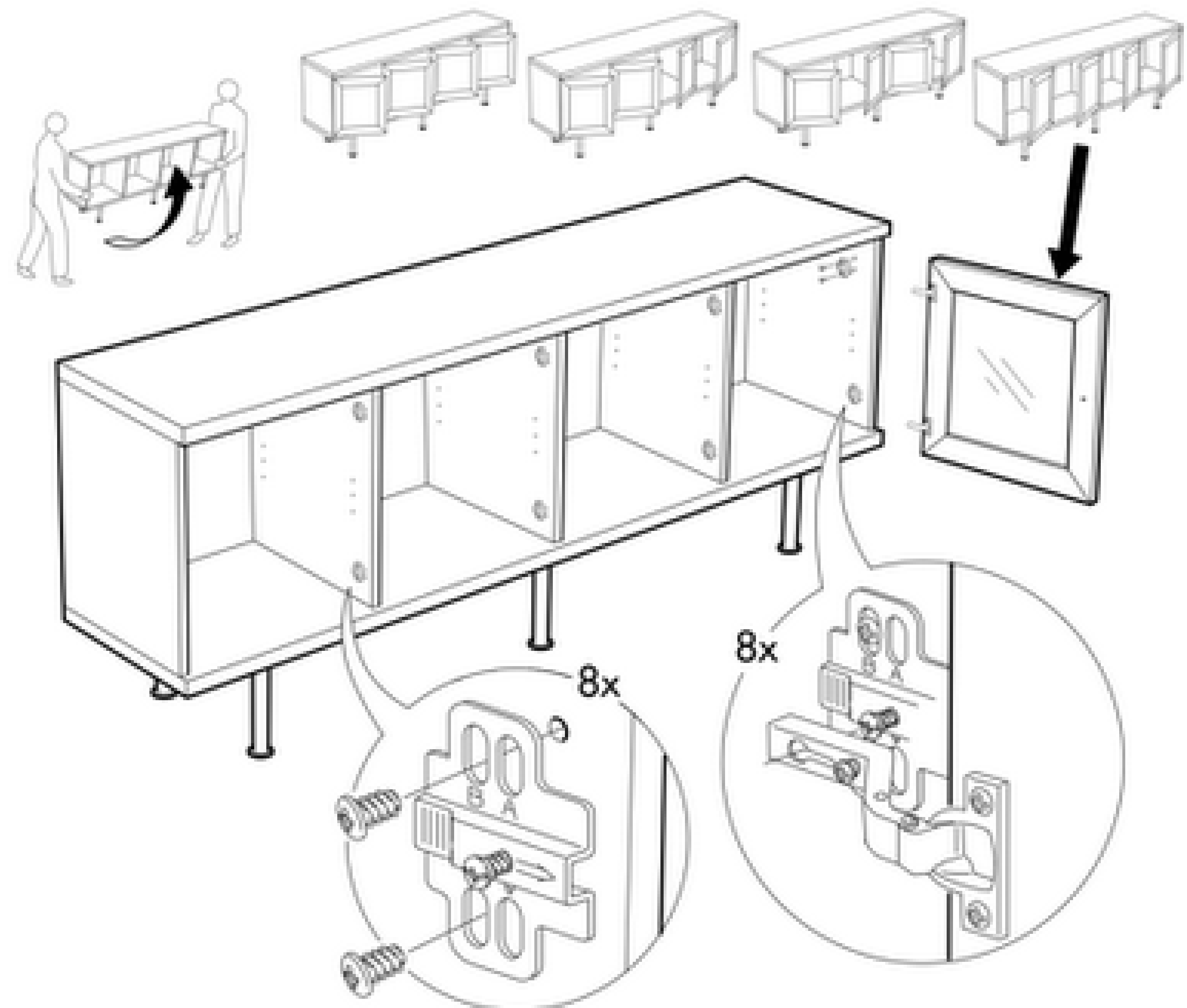


# Designing Flexible Curricula / Education in a climate of constant change

- ***Growing participation by users in the development of content and form***



The car for  
people who  
don't want one.



## Designing Flexible Curricula / Education in a climate of constant change

- ***Expanding accountability for predicting the outcomes of design action***

81%

Design professionals say research is integral to their practice and that they engage in it regularly

69%

College design department chairs say it is required of faculty and critical to the mission of the institution

70%

Design professionals don't use students in research that is important to their practices

80%

Professionals, faculty, and students cited *sustainability* as the most important area for design research, yet they ranked *systems theory* at the bottom of all possible topics

2005 Metropolis Magazine of 1051 design professionals, faculty, and students



## **Obstacles to flexibility:**

- **Slow academic approval processes / rapidly shifting profession**
- **Decreasing budgets / expanding enrollments**
- **Curriculum-by-accrual strategies**
- **Marketing incentives for increasing curricular specialization**
- **Cult-of-personality teaching / lack of real consensus on content**
- **Faculty specialization and ownership of courses**
- **Overly rigid adherence to traditional scheduling and staffing**
- **Misperceptions of curricular mandates**



## Obstacles to flexibility

### Usually result in:

Overly prescriptive curricula or a free-for-all with no accountability to common objectives and outcomes

Declining program relevance under a constantly changing context

Faculty frustration in no opportunities for innovation and too much to teach in too little time

Reduced effectiveness in arguing for change with administration

### When what we really want:

**Curricula that are customizable and broadly supported by faculty**

**Curricula that are agile, continually responsive, and anticipatory of change**

**Curricula that are open to individual contributions and manageable in scope and scale**

**Convincing rationales for change that respect institutional context / resources**

# Process of curricular change

Projection →	Planning →	Delivery →	Assessment
<b>analysis of strategic environment, both professional and institutional</b>	<b>collective activity of the faculty in authoring a curricular plan</b>	<b>implementation of a plan across a specific period of time</b>	<b>critical evaluation of outcomes with respect to projections, plans, and delivery</b>
national benchmarks consultation/peers advice/professionals trend analysis institutional priorities	mission, goals, objectives learning outcomes measures/evidence resource assessment management structure implementation strategy	admissions criteria content knowledge curricular structure pedagogical frameworks faculty assignments	student evaluations exit interviews alumni surveys accreditation reviews employer feedback

# Scales at which curriculum is built

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**Mission:** the big vision

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**Goals:** the 3-5 year priorities for the program

---

**Objectives:** what students should know and be able to do, stated in terms of observable, measurable behaviors

---

**Learning outcomes:** how good is good enough and by when it should be achieved

---

**Measures/evidence:** illustrates the achievement of outcomes

---

**Strategies:** courses and pedagogies through which students achieve outcomes

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**Tactics:** projects and lessons

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**Strategies:** courses and pedagogies through which students achieve outcomes

**Tactics:** projects and lessons

### For example...

<b>Mission:</b>	To prepare undergraduates for entry to the profession of graphic design.
<b>Goal:</b>	To transition over the next two years from strategies that focus on the design of discrete objects to systems-level thinking that situates design between people and what they want to do in diverse contexts.

### For example...

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**Objective:**

Students will **frame** design investigations and **critique** solutions in terms that address the social, cultural and technological aspects of context and the physical and cognitive behaviors of people.

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**Learning outcome:**

By the sophomore year, **all** students will be able to **identify and describe relevant relationships** among objects, people, and settings.

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**Measure/evidence:**

Students in GD 201 will construct concept **maps** and develop semester **projects** within specific territories of the map.



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**Write a course objective, learning outcome, and description of evidence for one of the following:**

A typography course that anticipates the next iteration of mobile technology after the iPad.

A foundation studio course that prepares students to frame problems.

A studio course based on the design of tools and systems for collaboration.

**Objective:**

**Learning outcome:**

**Measures:**

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**Choose a course from your current curriculum and distribute its content under the following categories:**

**Things seen, heard, read, or otherwise encountered:**

.....

.....

.....

.....

**Skills, theories, and concepts:**

.....

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.....

**Understanding:**

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.....

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**Choose a course from your current curriculum and distribute its content under the following categories:**

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Choose a course from your current curriculum and distribute its content under the following categories:

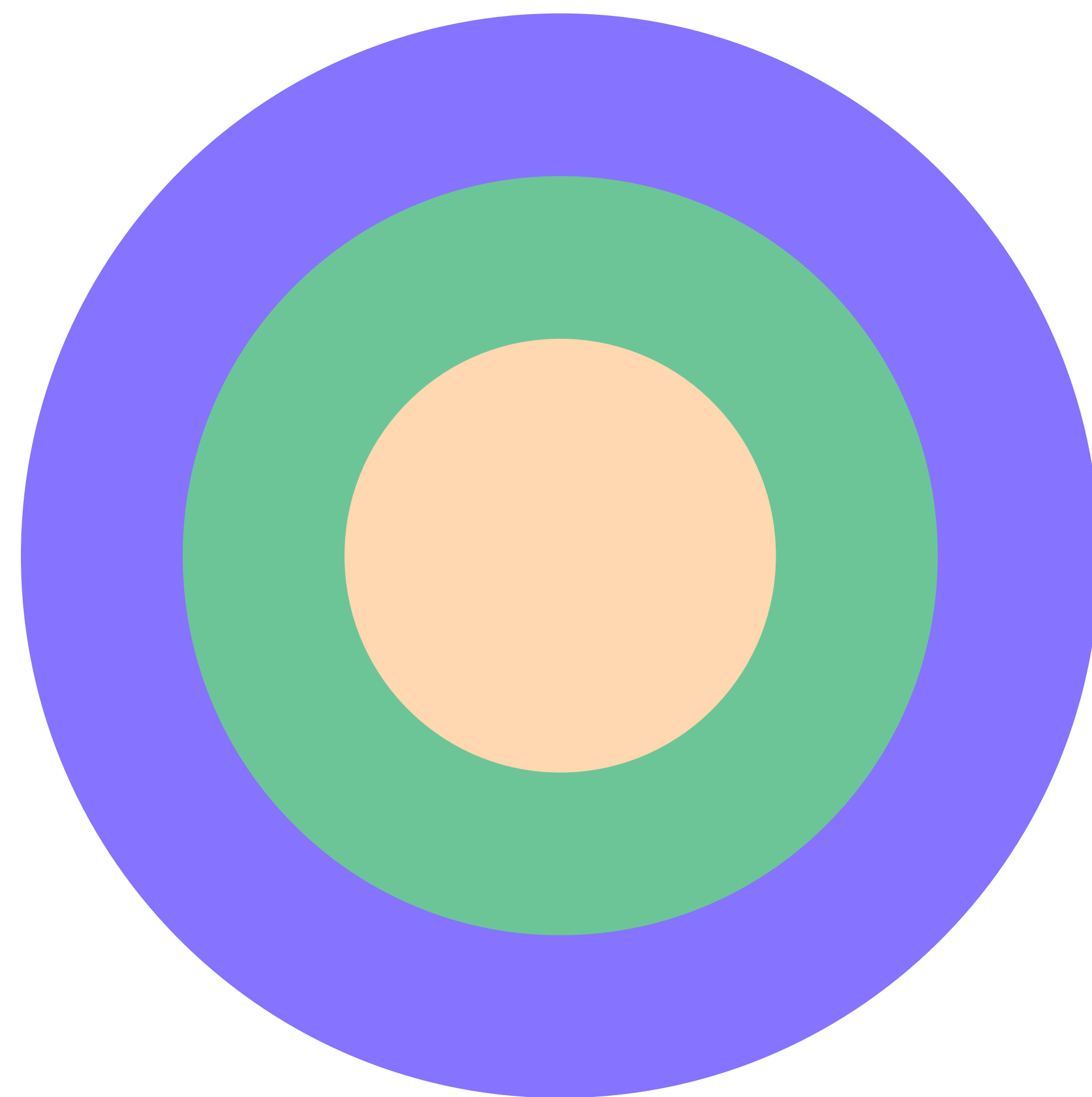
- E EXPLAIN
- I INTERPRET
- A APPLY
- P PERSPECTIVE
- K KNOW WHAT THEY DON'T KNOW

Things seen, heard, read, or otherwise encountered:

Skills, theories, and concepts:

Understanding:

# Types of content knowledge



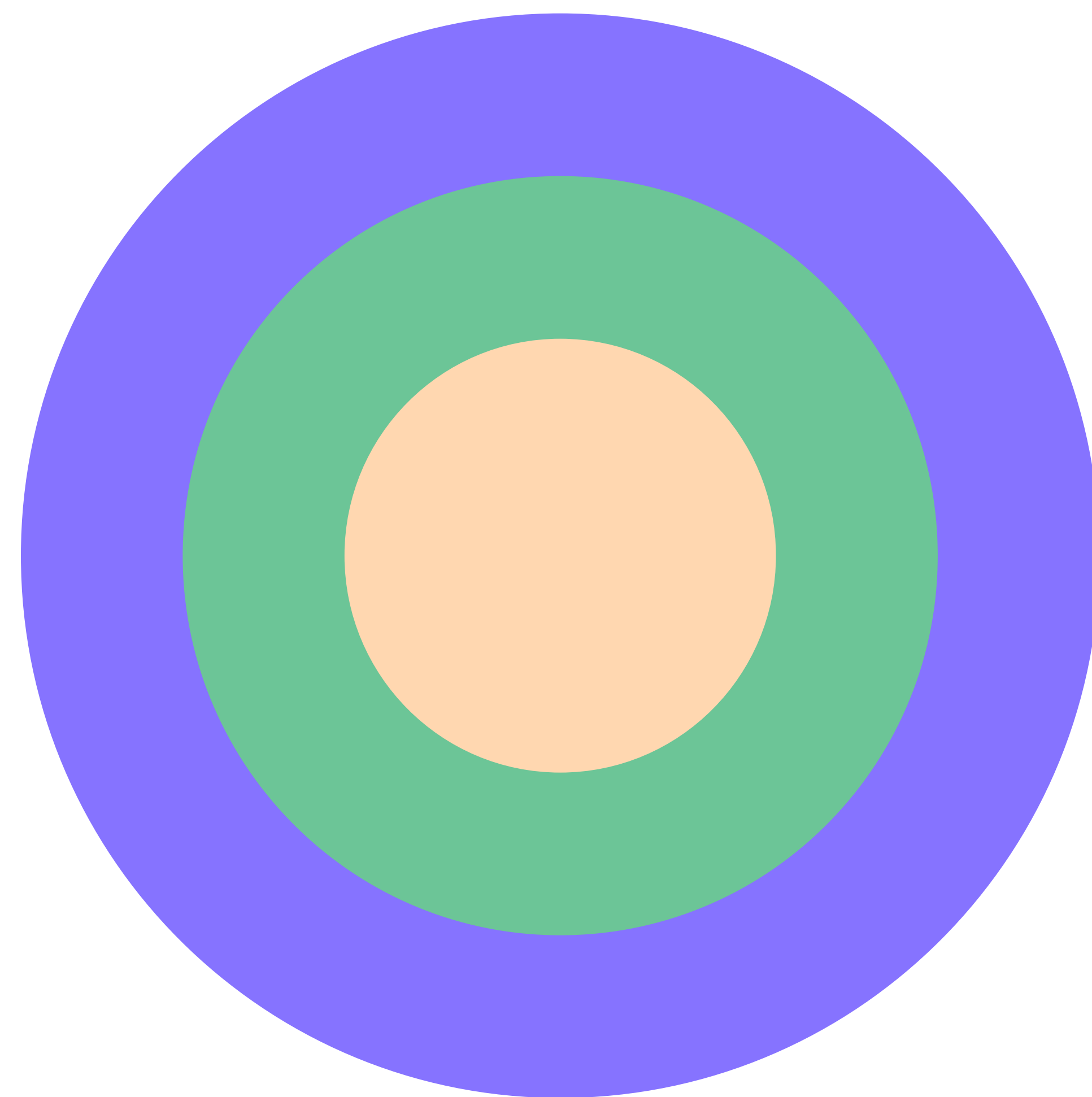
Things to be familiar with/to have seen, heard, read, etc.  
Temporary relevance

Understanding by Design, Grant Wiggins and Jay McTighe





## Types of content knowledge:



**Things to be familiar with/to have seen, heard, read, etc.**  
Temporary relevance

**Theories, concepts, and skills**  
More stable but subject to change

JACQUES  
DERRIDA

OF GRAMMATOLOGY

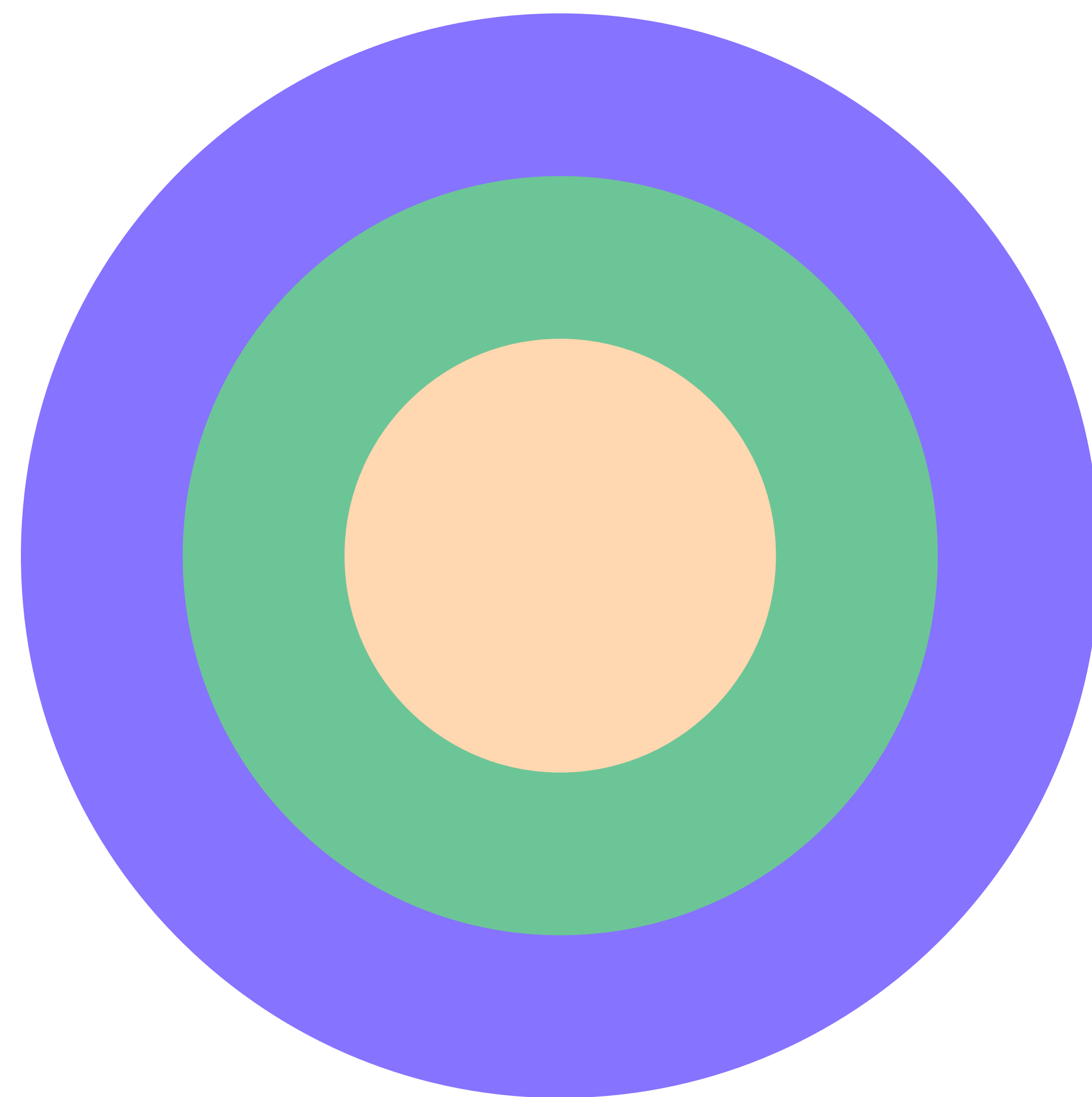


Translated by  
**Gayatri Chakravorty Spivak**

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CORRECTED EDITION

## Types of content knowledge:



**Things to be familiar with/to have seen, heard, read, etc.**  
Temporary relevance

**Theories, concepts, and skills**  
More stable but subject to change

**Enduring understanding**  
At the core of the discipline, stable

**Metacognition**

**Empathy**

**Holding a perspective**

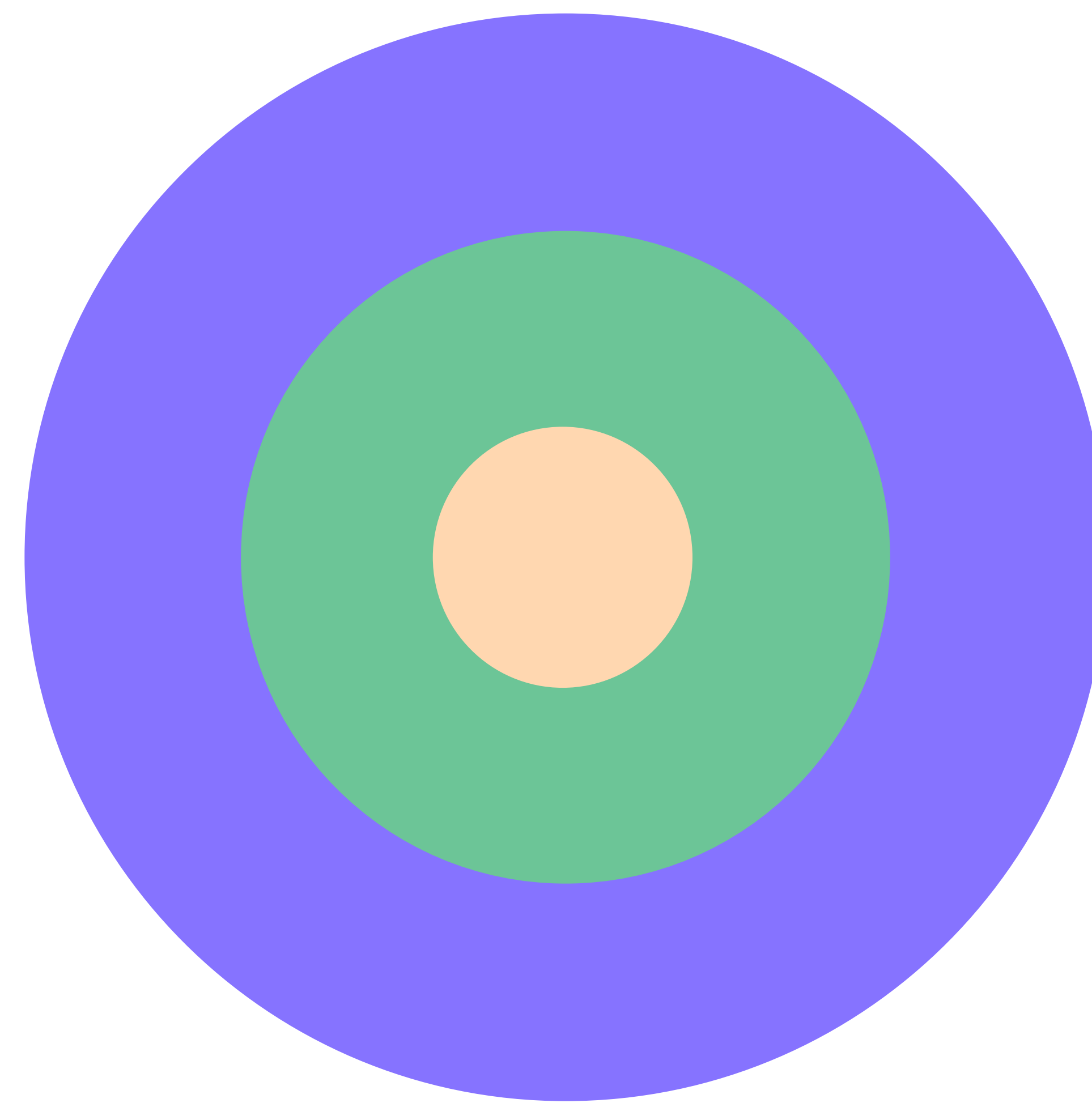
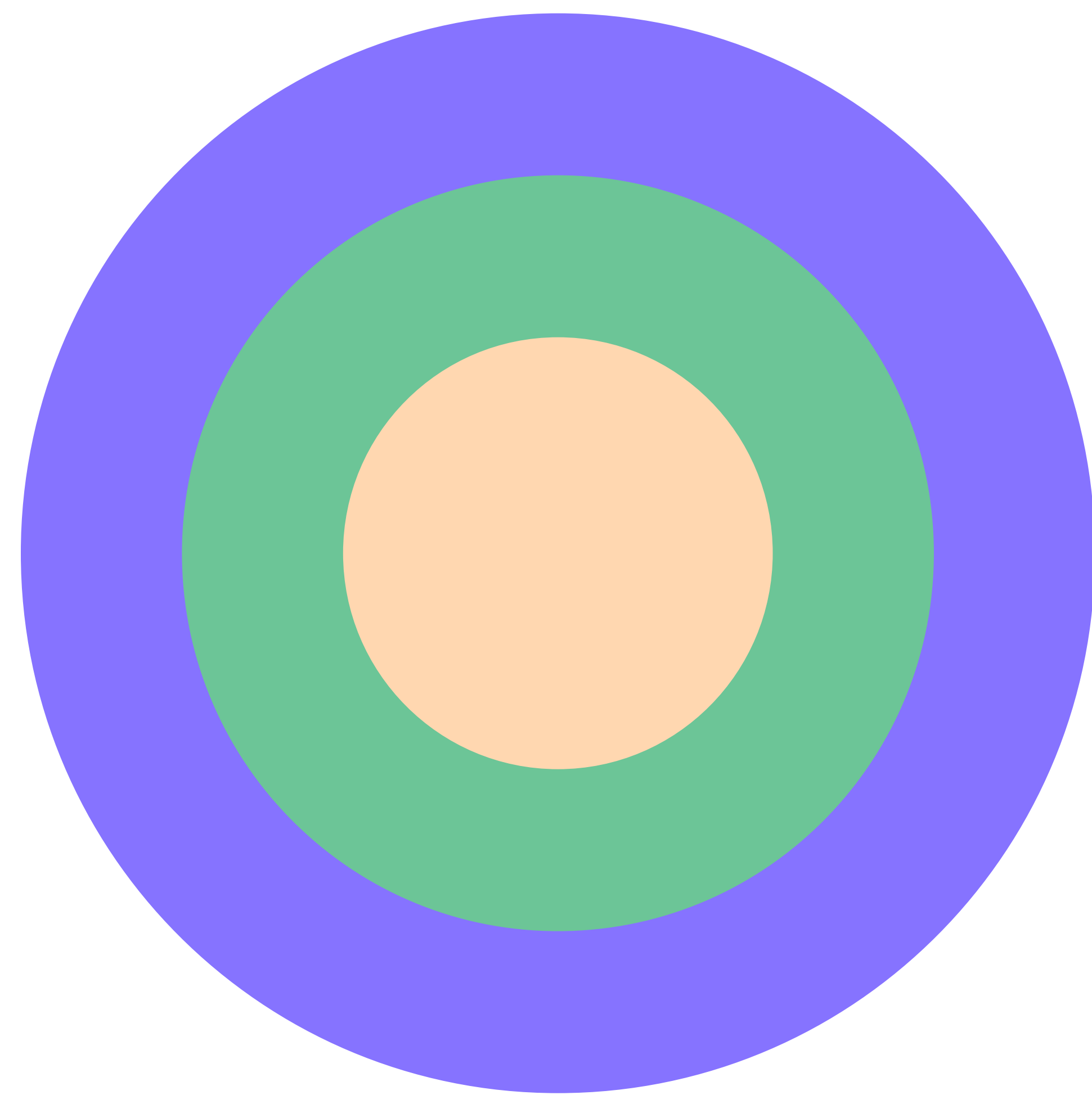
**Application**

**Interpretation**

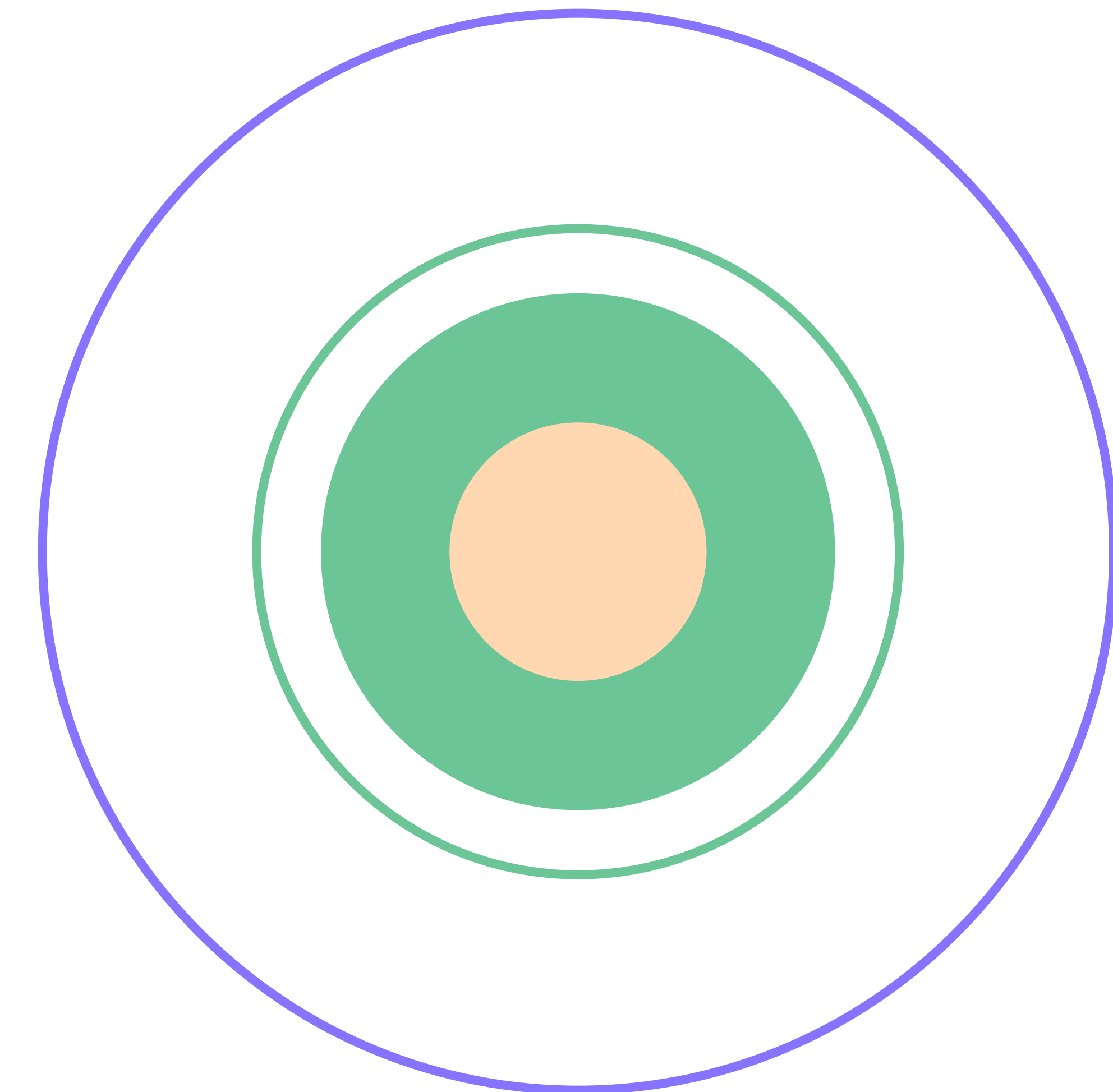
▲ **Explanation**



## Types of content knowledge:



Increasing pressure to teach facts and skills, robbing time from content that is likely to endure



Many facts and skills decline in relevance after graduation and over a professional career

## We can spend our time...

teaching all the tools and functions of CS5	<b>or how to make choices among various technologies and how to learn software</b>
teaching students how to make a website	<b>or about the nature of interaction and networked systems</b>
teaching about famous designers/objects	<b>or about perspectives, precedence, context, and what we can learn from history</b>
teaching what makes a good logo	<b>or about designing a service culture for organizations and companies</b>
teaching how to make social cause posters	<b>or how to move people from not being ready to know to being ready to take action and to publicly advocate for a position</b>

# Approach A

---

**Buckets for content**  
**Scaffold from simple to complex**  
**Individual faculty define projects**

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Graphic Design I  
Graphic Design II  
Graphic Design III

Typography I  
Typography II  
Typography III

## Approach A

**Buckets for content**  
**Scaffold from simple to complex**  
**Individual faculty define projects**

Graphic Design I  
Graphic Design II  
Graphic Design III

Typography I  
Typography II  
Typography III

## Approach B

**Courses defined by products or segments of practice**  
**Courses defined by skills or tools**

Publication Design  
Exhibition Design  
Web Design

Photoshop  
InDesign  
Flash



## **Types of design practice**

**Advertising design**

**Book design**

**Branding**

**Broadcast design**

**Corporate collateral**

**Direct mail/marketing**

**Exhibition design**

**Experience design**

**Game design**

**Icon/symbol design**

**Information design/mapping**

**Interaction design**

**Interface design**

**Logo and identity design**

**Magazine design**

**Mobile/small screen design**

**Motion graphics/title design**

**Newspaper design**

**Package design**

**Poster design**

**Retail/catalog design**

**Service design**

**Signage design/wayfinding**

**Social design/public service**

**Textbook/educational design**

**Typeface design**

**Universal design**

**Web design**

## **Formats are not enduring understanding**

**If we build curricula around formats, we are likely to find ourselves unable to respond quickly to changing conditions, when new formats replace old or when the scope of the problem expands.**

**And if we tie the teaching of form to decontextualized exercises, we risk being only about abstract principles that are later challenged by shifting media contexts and by the growing need for things that are social as well as visual.**

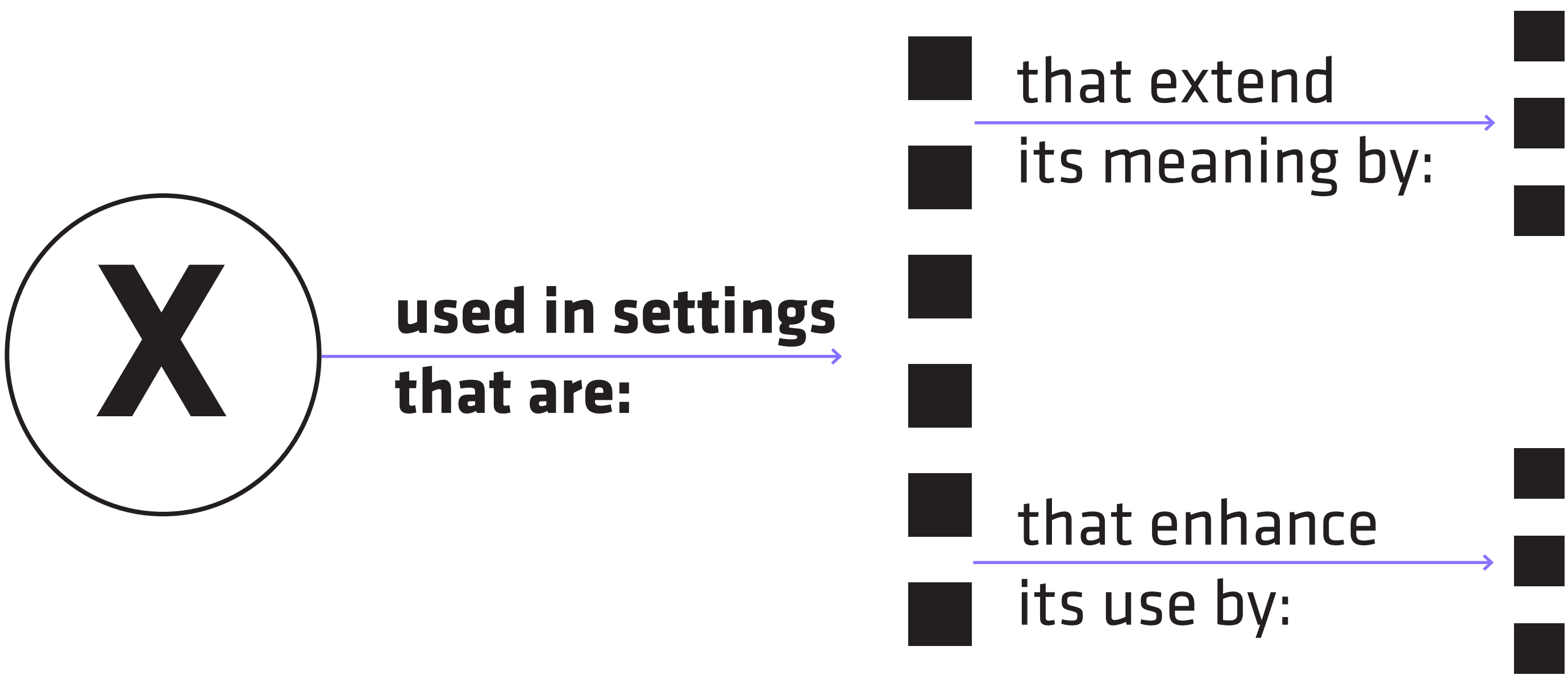
## What is enduring is that:

Design is a **mediation** between people and the relationships or activities they hope to accomplish in their interactions with their environments.

Design will be judged in its **goodness of fit between form and context**, and while the specific elements and qualities of that context (and form) will change, the general aspects of context are describable and always present.

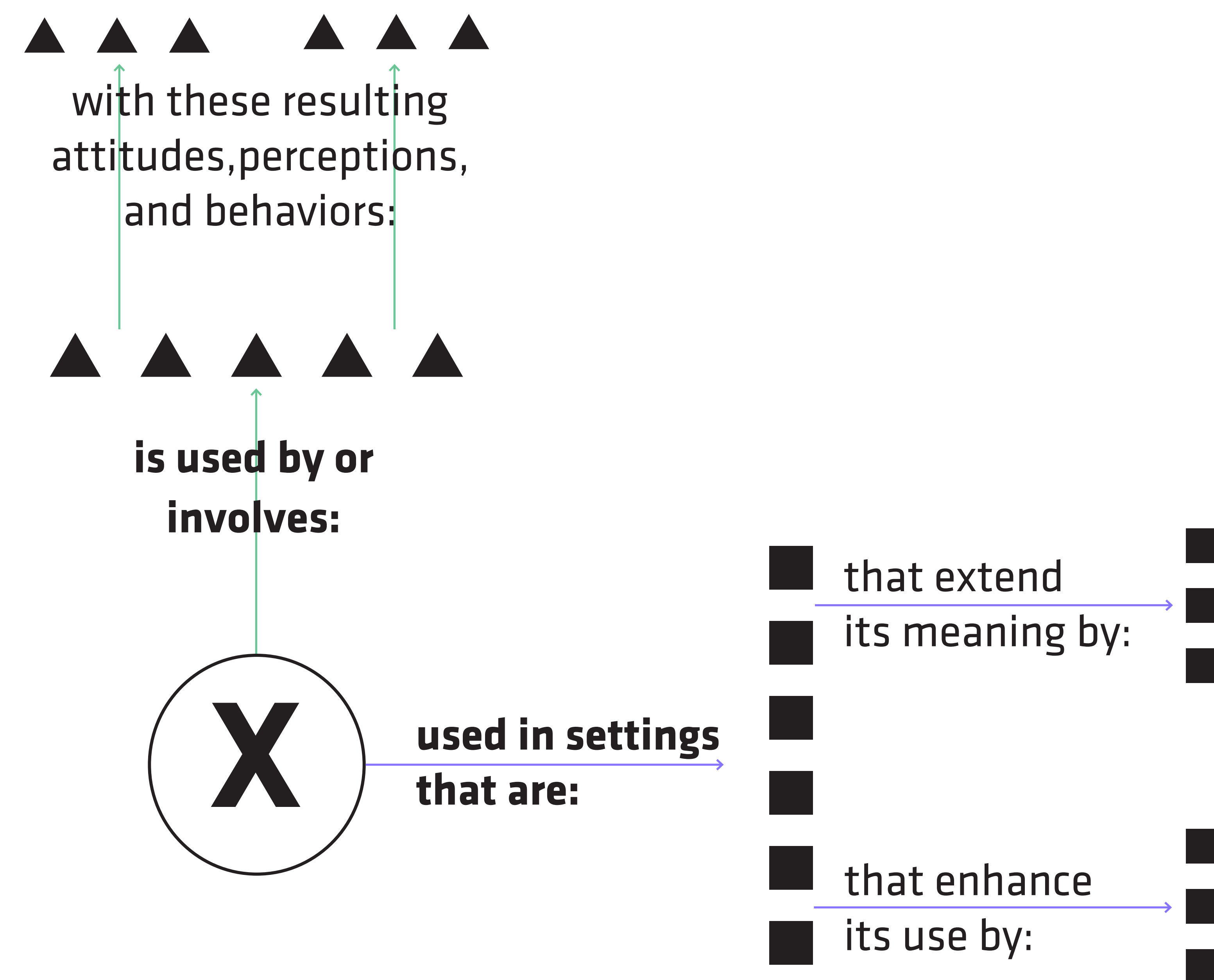
The role and character of design mediation can be viewed at **various scales** and from different **points of entry** to larger systems.

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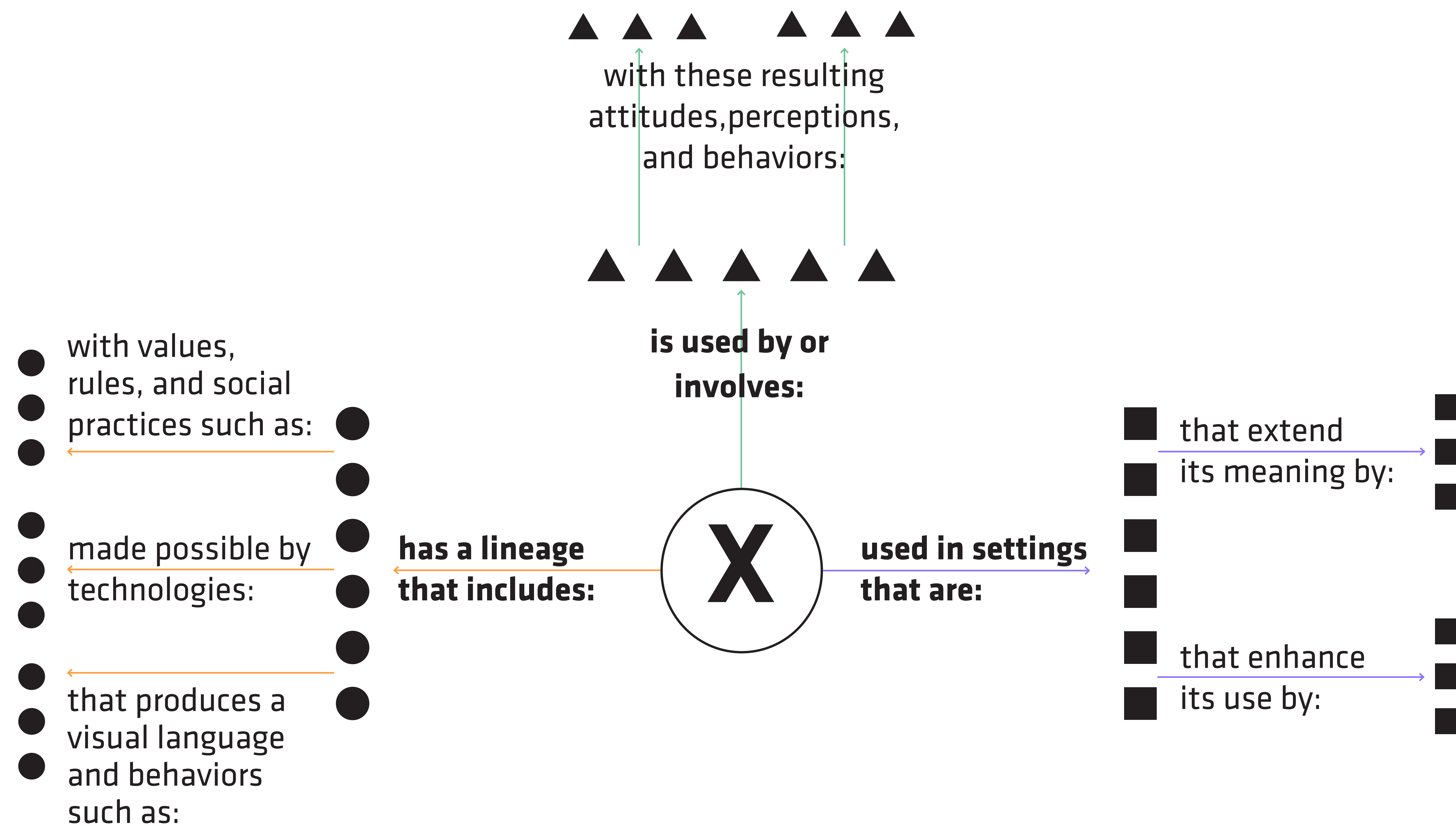




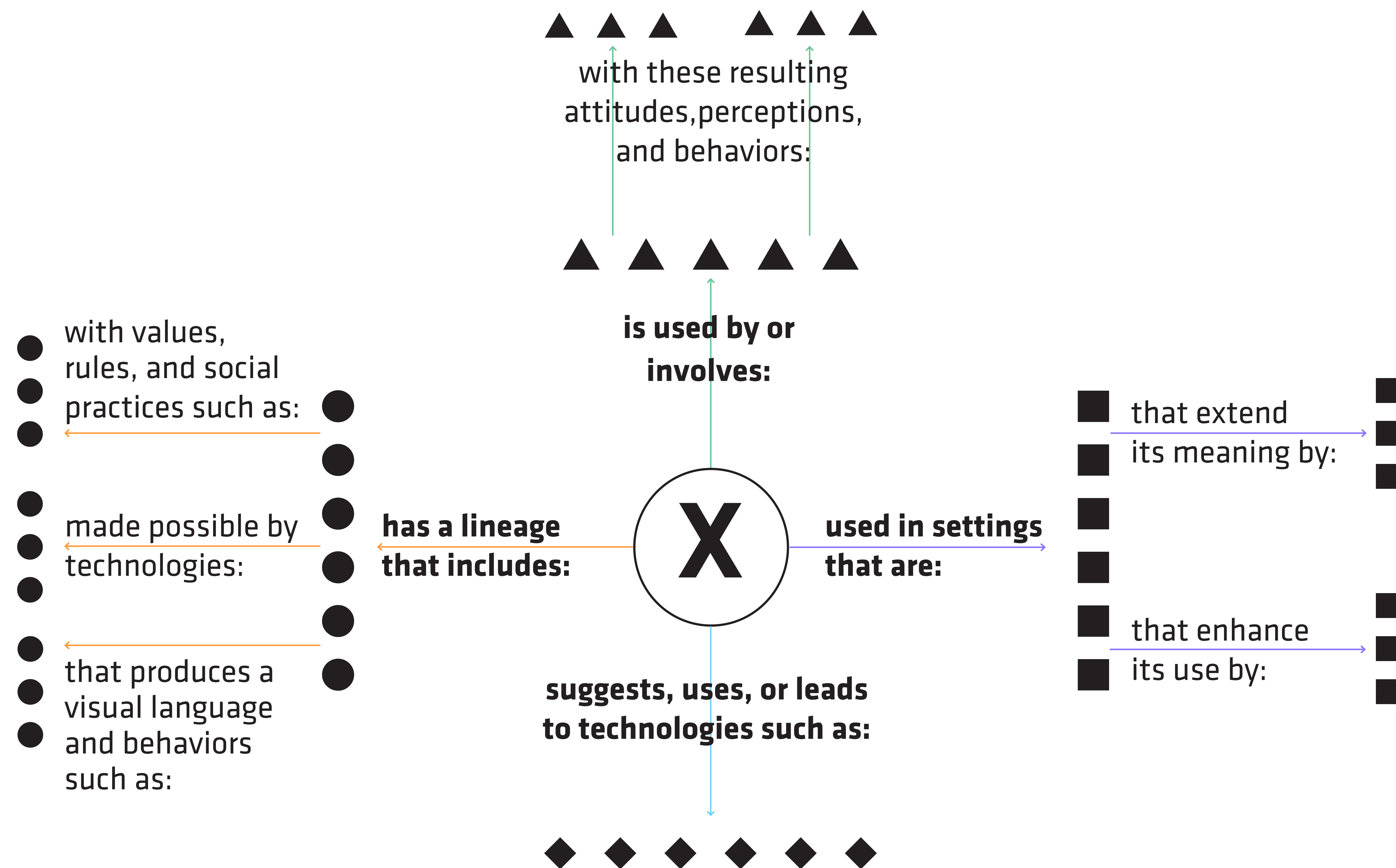
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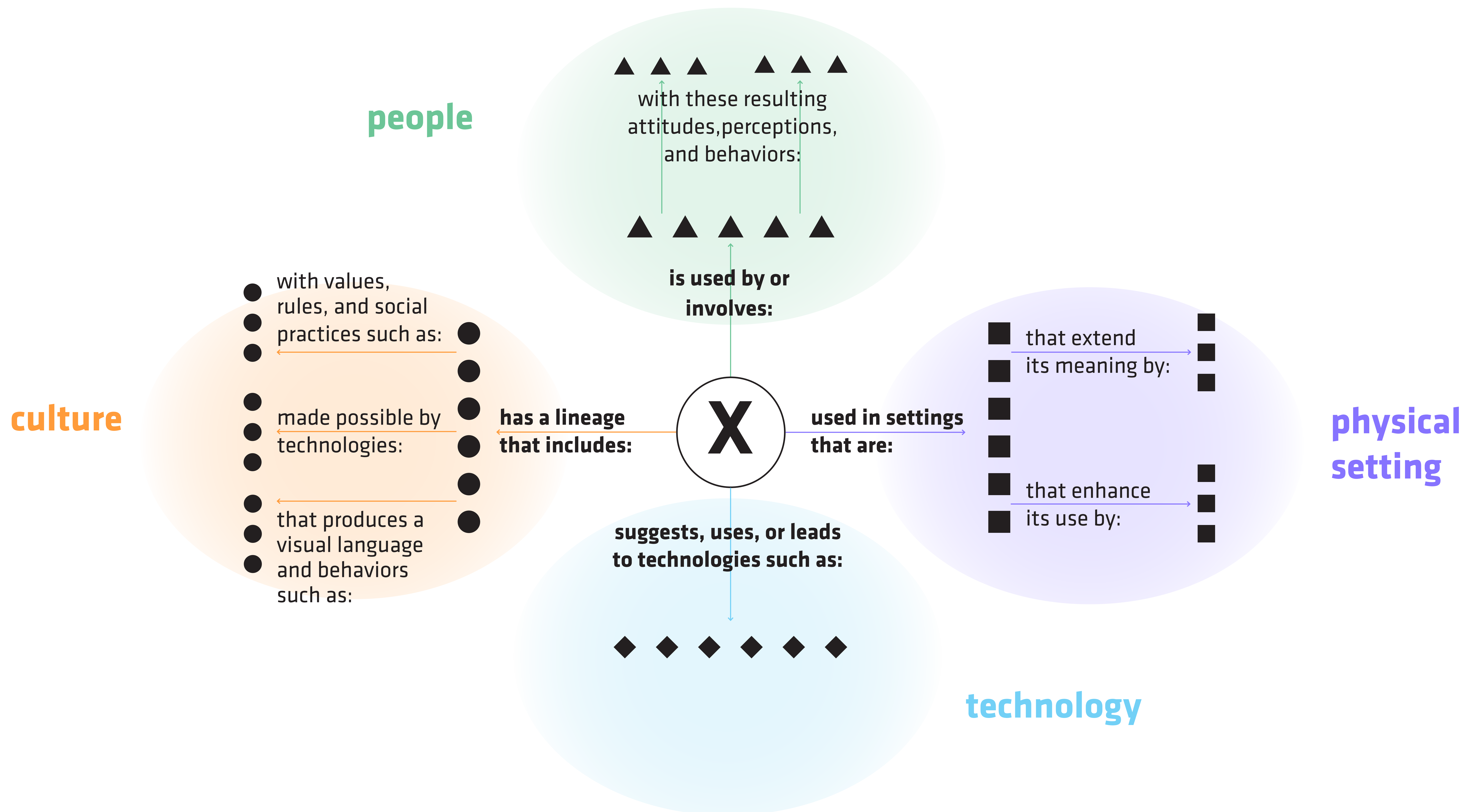
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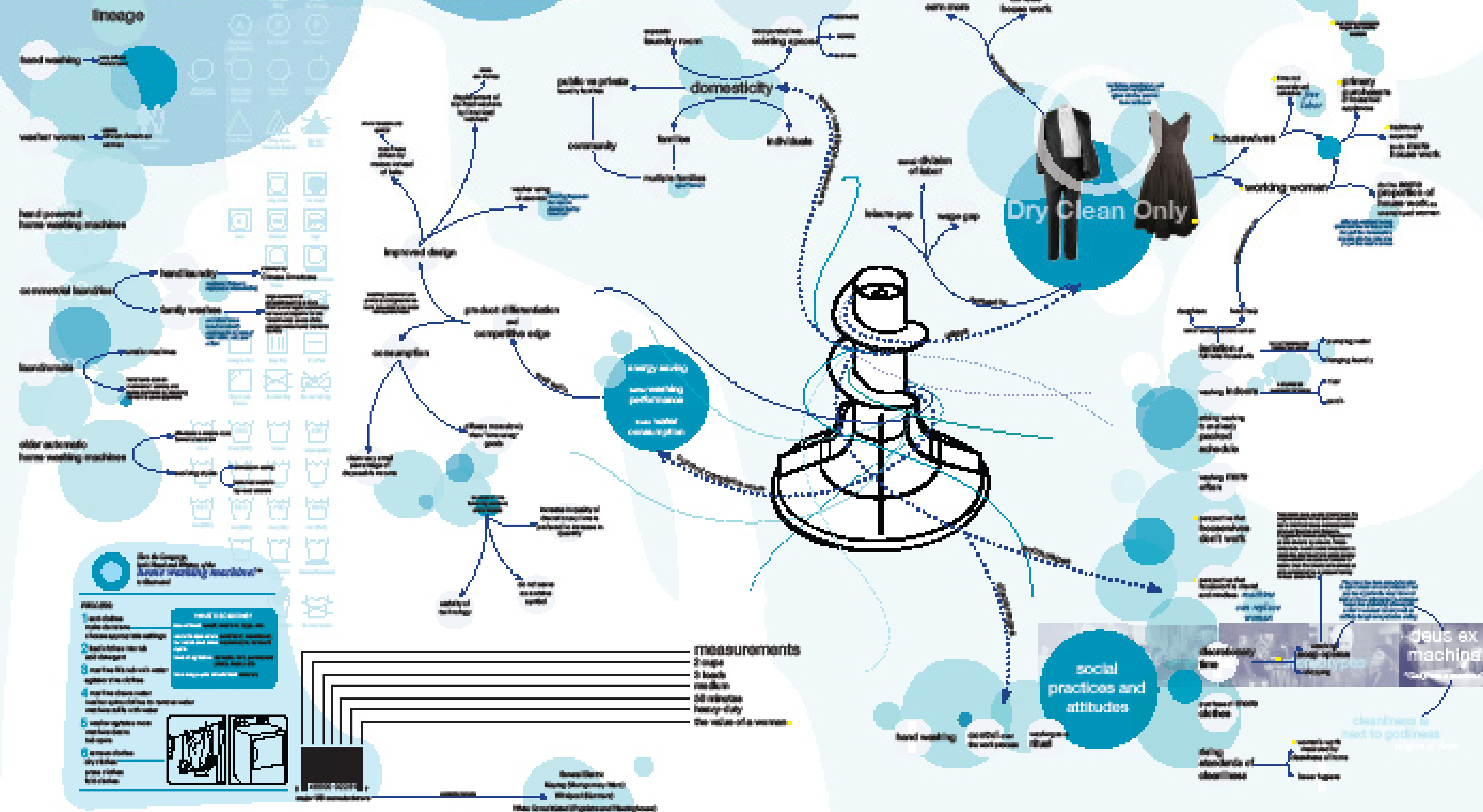


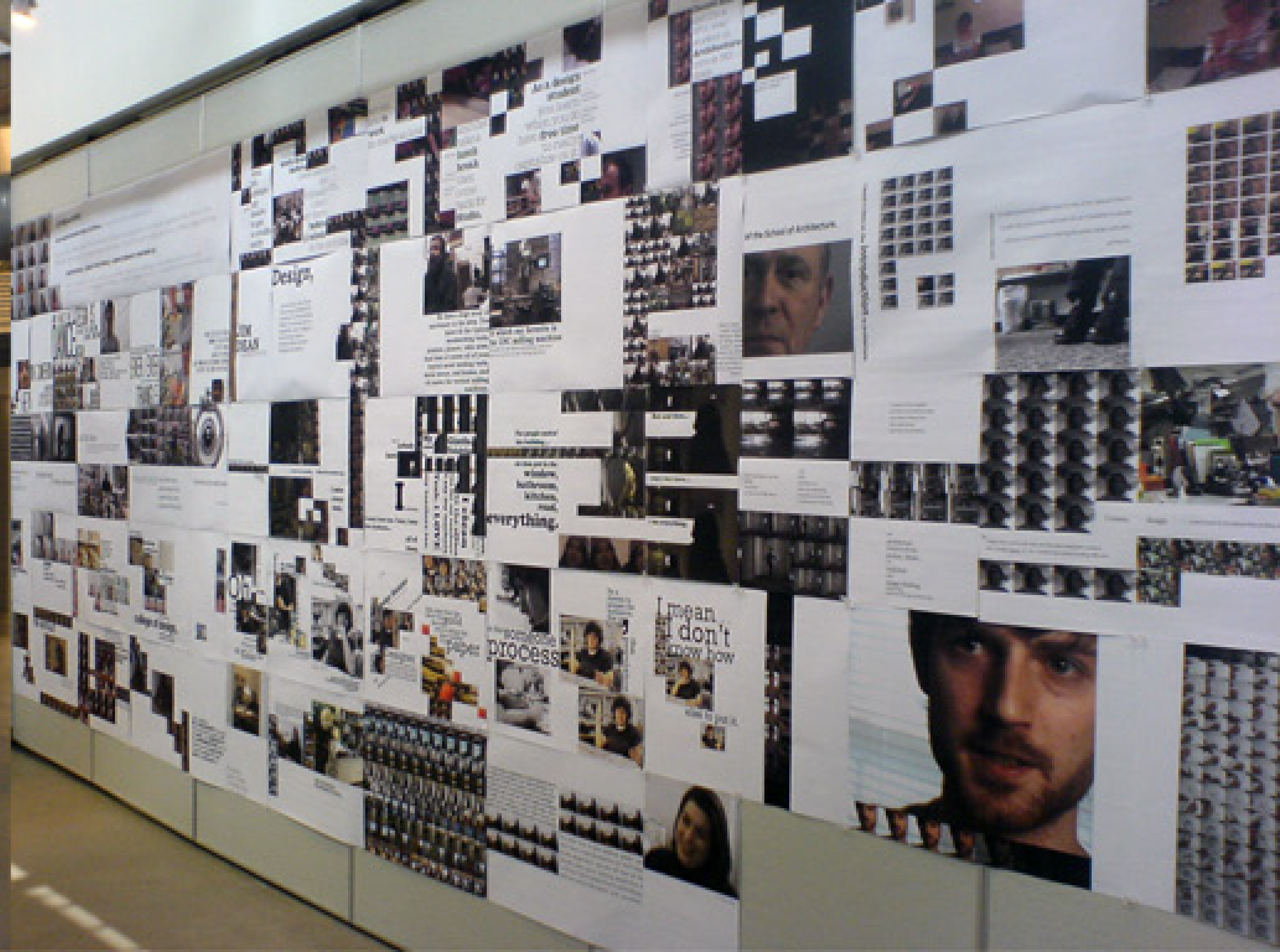
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the home washing machine





## **Pedagogical assumptions:**

- **Students learn best under a simple-complex progression of ideas**
- **A formal language must be mastered before students can address complex situated problems**
- **All students need to be doing the same thing at the same time**
- **Desk crits are the best way to use studio time**
- **All students benefit from all-class critiques**



## **Flexible frameworks suggest that...**

**Important content may not require its own course**

**Instruction need not be 16 weeks in length**

**Faculty may not work with all of the students all of the time**

**Different students may achieve the same curricular outcomes through different curricular paths**



## **Flexible curricular structures**

**Thematic structures and curricular logic vs. rigid requirements and cafeterias of courses**

**Pedagogies that support large class sizes / challenges to longstanding assumptions about teaching studio**

**Special topics offerings determined against goal-driven criteria**

**Common courses among programs**

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## Thematic structures:

Sophomore / Object	Technological system	timeline
	Cultural system	poster
	Cognitive/social system (people)	product instructions
	Physical system (setting)	experience map
Junior / System	Technological system	website (interactive system)
	Cultural system	identity program (branding system)
	Cognitive/social system (people)	publication (reading system)
	Physical system (setting)	signage (wayfinding system)
Senior / Interacting systems	Technological system	networking/collaboration
	Cultural system	advocacy
	Cognitive/social system (people)	learning
	Physical system (setting)	physical interaction

## Thematic structures / typography:

~~letter > word > sentence > paragraph > page > publication~~

print-based, reflective of drawn comping methods, inconsistent with knowledge demands placed on students by current technologies, and usually scaffolded in typography I, II, and III

**relational systems:**

- formal systems
- descriptive systems
- technological systems
- language systems
- reading systems

## Teaching larger studios:

**Getting rid of desk crits**

**Getting rid of all-class critiques**

**Getting rid of all students doing the same thing at the same time**

**Structuring class time around common goals and needs**

**Reducing the risk in group work**

**Making good use of technology**

**Asking for presentations of learning outcomes, not projects**



## Special topics:

**Allows quick response to opportunities and imperatives in the context**

**Guided by earlier decision-making about objectives**

**Can be targeted to specific student groups based on skills and needs**

**Takes advantage of unique faculty profiles or one-time staffing and expands overall faculty expertise**

**Suggests providing space within the curriculum that allows students to meet requirements through the special topics offerings - advised electives**

## Common courses:

**Extend the teaching resources / eliminate wasteful redundancies**

**Provide interdisciplinary experiences for students and faculty**

**Introduces flexibility in scheduling**

# Designing Flexible Curricula / Education in a climate of constant change

## Common courses:

Pink text is recommended content for first-year instruction / Bold text is where at least two programs share an interest						
DRAWING	Architecture:	Art and Design:	Graphic Design:	Industrial Design:	Landscape Architecture:	
Types of drawing:	<ul style="list-style-type: none"><li>• <b>Perceptual drawing</b> (from observation of models, built environment, and nature)</li><li>• <b>Basic understanding of perspective</b></li><li>• <b>Basic understanding of orthographic conventions</b></li><li>• <b>Sighting / proportional relationships</b></li><li>• <b>Construct drawings</b> (use of line to depict form and space)</li><li>• <b>Value map drawings</b> (use of tonal values to depict form and space)</li><li>• <b>Measured parallel and perspective drawings</b></li><li>• <b>Architectural drawing conventions</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Analytical drawing (observation)</b></li><li>• <b>Perspective system</b></li><li>• <b>Orthographic system</b></li><li>• <b>Proportional awareness</b></li><li>• <b>Simple geometric shapes</b></li><li>• <b>Construction of finished form/objects</b><ul style="list-style-type: none"><li>• Solid systems and pattern assembly</li><li>• Translations, golden rectangles, reflection</li></ul></li></ul>	<ul style="list-style-type: none"><li>• <b>Visual variables</b> such as: line and subjects in profile; line and perspective systems; conveying scale and environment; depicting shadow and shadow; shading as an impression of form; composition, unity and contrast; applied use of color in various media</li><li>• <b>White board sketching</b> during client meetings and color conferences</li></ul>	<ul style="list-style-type: none"><li>• <b>Perceptual drawing</b> (from observation of models, built environment, and nature)</li><li>• <b>Basic understanding of perspective</b></li><li>• <b>Basic understanding of orthographic conventions</b></li><li>• <b>Sighting / proportional relationships</b></li><li>• <b>Construct drawings</b> (use of line to depict form and space)</li><li>• <b>Value map drawings</b> (use of tonal values to depict form and space)</li><li>• <b>Measured parallel and perspective drawings</b></li><li>• <b>Architectural drawing conventions</b></li></ul>		
Related types of representation:	<ul style="list-style-type: none"><li>• <b>Drawing with an emphasis on spatial representation</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Use of implements and means to make marks on paper or other substrate</b> (pens, pencils, brushes, chalk, markers, charcoal, etc.)</li><li>• <b>Use of graphics tablet to draw</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Explore various expressive qualities of mark-making tools and their translation through digital technology</b></li><li>• <b>Use diagramming, mapping, storyboarding, wire framing, and modeling methods in analyzing aspects of a problem or context, articulating patterns within data, capturing motion or behavior in key frames, and exploring relationships among components within a system</b></li><li>• <b>Draw translations and digital - understand the difference between the mechanical drafting of a function and its optical expression within text</b></li><li>• <b>Mainly illustrative or drawing tool</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Combine hand drawing with digital tablet use and 3-D modeling programs</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Variable media:</b> pencil, pens, markers, colored pencils, pastels, watercolor, etc.</li><li>• <b>Diagramming</b></li><li>• <b>Functional relationship mapping</b></li></ul>	
Role of drawing in the curriculum:	<ul style="list-style-type: none"><li>• <b>Basic representational drawings</b> (orthographic, parallel, and perspective) emphasizing use to visualize, clarify, and articulate design ideas</li><li>• <b>Use of drawing simultaneously with physical models to think through a design project</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Drawing as a way to think</b></li><li>• <b>Rapid visualization of form</b></li><li>• <b>Increased observational skills</b></li><li>• <b>Making thoughtful decisions to generate ideas</b></li><li>• <b>Drawing to communicate to others</b></li><li>• <b>Process journal</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Make informed choices among representational strategies for communicating content and accessing audience needs</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Sketch fluently in order to communicate a broad range of subject matter and concepts</b></li><li>• <b>Use drawing to show concept development, idea generation, and idea refinement</b></li><li>• <b>Drawing as a way of seeing</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Understand the communicative value of each media type and its applicability to various studies and audiences</b></li><li>• <b>Drawing to think</b></li></ul>	
Elements of design understood through drawing:	<ul style="list-style-type: none"><li>• <b>Figure-ground relationships</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Composition</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Use the variables of value, texture, line, and shape in the design of topographic layouts in both display and text size</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Contrast, lighting, and composition</b></li><li>• <b>3-D modeling</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Scale/proportion</b></li><li>• <b>Figure / ground</b></li><li>• <b>Light/shadow/color</b></li></ul>	

1

1

Pink text is recommended content for first-year instruction / Bold text is where at least two programs share an interest					
COMMUNICATION / PRESENTATION	Architecture:	Art and Design:	Graphic Design:	Industrial Design:	Landscape Architecture:
Proposing a visual presentation:	<ul style="list-style-type: none"><li>• <b>Studio based, not common courses</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Assemble an effective, readable, and distinctive PowerPoint</b> for other formal digital presentation</li><li>• <b>Design an attractive storyboard or poster</b> about creative work or research</li><li>• <b>Label and provide commentary</b> for samples in a notebook layout, using appropriate fonts and sizes</li></ul>	<ul style="list-style-type: none"><li>• <b>Produce simple presentations of research and design solutions in print and screen-based form, using visual and verbal elements</b><ul style="list-style-type: none"><li>• Identify sources of visual that will support design solutions in presentation; use them with full crediting and clarity</li></ul></li><li>• <b>Articulate the audience and settings</b> for the presentation and their characteristics that argue for certain communication vehicles or approaches over others</li><li>• <b>Master the basic technology</b> (photography, drawing, scanning, etc.) and layout software needed to produce these presentations</li><li>• <b>Recognize how much and what kind of verbal explanation is required to support arguments in the presentation of design solutions, integrating the difference between what you know and what you say</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Produce simple presentations of research and design solutions in print and screen-based form, using visual and verbal elements</b></li><li>• <b>Articulate the audience and settings</b> for the presentation and their characteristics that argue for certain communication vehicles or approaches over others</li></ul>	<ul style="list-style-type: none"><li>• <b>2-D layout and composition</b></li><li>• <b>2-D model making</b></li><li>• <b>Grid</b></li><li>• <b>Effective use and development of PowerPoint or similar software</b></li><li>• <b>Development, recording, and use of process drawings</b></li><li>• <b>Storyboarding (large projects)</b></li><li>• <b>Photography / Videography</b></li><li>• <b>Mapping (ortho, photos, drone)</b></li></ul>
Delivering an oral or written presentation:		<ul style="list-style-type: none"><li>• <b>Photography</b></li><li>• <b>Typography</b> Make good selections of typographic elements that support the hierarchy of information in the argument</li></ul>	<ul style="list-style-type: none"><li>• <b>Make good selections of typographic elements that support the hierarchy of information in the argument</b></li><li>• <b>Diagramming, mapping, diagrams, and charts in support of design research and solutions to design problems</b></li><li>• <b>Organize elements in ways consistent with the hierarchy of the project aims and the audience demand on the audience - make information in ways that are appropriate to the argument and that don't distract from core ideas</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Make good selections of typographic elements that support the hierarchy of information in the argument</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Basic values of context for presentation</b></li><li>• <b>Understand the difference between speaking voice and writing voice</b></li><li>• <b>Learn the importance of building an argument and maintaining the flow of high-wattage communication/ideas/progress</b></li><li>• <b>How to write or speak effectively in lower words</b></li><li>• <b>Listening to client and their evolving needs and perspectives that may be necessary</b></li><li>• <b>Practice making oral and written explanations of projects - organize content for maximum effect in communicating the status of the project and its goals (also ADR)</b></li></ul>

2

Pink text is recommended content for first-year instruction / Bold text is where at least two programs share an interest					
MATERIALS / MATERIALITY	Architecture:	Art and Design:	Graphic Design:	Industrial Design:	Landscape Architecture:
Kind of materials:	<ul style="list-style-type: none"><li>• <b>Concrete</b><ul style="list-style-type: none"><li>• Textiles, thread, fabric, dye</li><li>• Paper, paint, ink</li><li>• Wood, clay, stone, metals</li></ul></li><li>• <b>Materials relating to construction systems</b> (including glass, metal, and plastics)</li><li>• <b>Advanced structural applications</b> (concrete, wood, steel, and masonry)</li></ul>	<ul style="list-style-type: none"><li>• <b>Recycled materials</b><ul style="list-style-type: none"><li>• Reflective surfaces (ex. paper)</li><li>• Reusable surfaces (ex. computer)</li><li>• Projected surfaces</li><li>• Experimental surfaces (exhibition and signage)</li><li>• Dynamic versus static surfaces</li></ul></li><li>• <b>Sustainability</b></li><li>• <b>Material effect on message or communication</b></li><li>• <b>Expressionism</b></li><li>• <b>Behavior (in virtual environments)</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Reflective surfaces</b> (ex. paper)</li><li>• <b>Reusable surfaces</b> (ex. computer)</li><li>• <b>Projective surfaces</b></li><li>• <b>Experimental surfaces</b> (exhibition and signage)</li><li>• <b>Dynamic versus static surfaces</b></li><li>• <b>Sustainability</b></li><li>• <b>Material effect on message or communication</b></li><li>• <b>Expressionism</b></li><li>• <b>Behavior (in virtual environments)</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Concrete, wood, steel</b></li><li>• <b>Manufacturing processes and products</b></li><li>• <b>Wood</b></li><li>• <b>Masonry</b></li><li>• <b>Metals</b></li><li>• <b>Soils and plant materials</b></li><li>• <b>Plastics</b></li><li>• <b>Recycled products</b></li><li>• <b>Composites</b></li><li>• <b>Fabric/textiles</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Concrete</b></li><li>• <b>Wood</b></li><li>• <b>Masonry</b></li><li>• <b>Metals</b></li><li>• <b>Soils and plant materials</b></li><li>• <b>Plastics</b></li><li>• <b>Recycled products</b></li><li>• <b>Composites</b></li><li>• <b>Fabric/textiles</b></li></ul>
Concepts related to the use of materials:		<ul style="list-style-type: none"><li>• <b>Understanding how to make use of constraints of specific materials, tools, and production methods</b></li><li>• <b>Exposure to and experimentation with new materials - testing for essential characteristics</b></li><li>• <b>Knowledge of links between materials, concepts, structures, uses - appropriateness</b></li><li>• <b>Development in material sciences</b></li><li>• <b>Knowledge of specific characteristics of building and interacting with objects</b></li><li>• <b>Importance of sequence in using tools and materials</b></li><li>• <b>Interpreting, joining, connecting, or thinking different materials</b></li><li>• <b>Attention to detail - for craft, safety, and aesthetics</b></li><li>• <b>Safety in use representations of nature and misinterpretation of tolerance)</b></li><li>• <b>Scale appropriateness in use of materials, balance of parts</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Sustainability</b></li><li>• <b>Legibility</b></li><li>• <b>Expressionism</b></li><li>• <b>Behavior (in virtual environments)</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Sustainability</b></li><li>• <b>Understanding how to make use of constraints of specific materials, tools, and production methods</b></li><li>• <b>Importance of sequence in using tools and materials</b></li><li>• <b>Scale appropriateness and sense that all components are balanced in their building</b></li><li>• <b>Issues learned in Dana Raymond's studio</b></li><li>• <b>Draping with cloth</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Ready-to-making</b></li><li>• <b>Essential material properties</b></li><li>• <b>Life-cycle costing</b></li><li>• <b>Cost estimating</b></li><li>• <b>Scale</b></li><li>• <b>Strength and aesthetics</b></li><li>• <b>Fundamental methods of assembly</b></li><li>• <b>Material interface and the art of detailing</b></li><li>• <b>Safety - shop protocols and certification</b></li></ul>

3

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PROFESSIONAL PRACTICES	Architecture:	Art and Design:	Graphic Design:	Industrial Design:	Landscape Architecture:
Knowledge of the field:	<ul style="list-style-type: none"><li>• <b>Nature of professional practice</b></li><li>• <b>Role and function of practicing architect</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Know skills necessary for different kinds of professional practice</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Become familiar with various types of practice and professional contexts (in advertising agency, in-house corporate, small studio, large studio, freelance, etc.)</b></li><li>• <b>Analyze existing practices for design practice (ADA Designer 2015, National Design Policy)</b></li><li>• <b>Establish relationships with professional associations</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Become familiar with various types of practice and professional contexts (in advertising agency, in-house corporate, small studio, large studio, freelance, etc.)</b></li><li>• <b>Analyze existing practices for design practice (ADA Designer 2015, National Design Policy)</b></li><li>• <b>Establish relationships with professional associations</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Roles and responsibilities</b></li><li>• <b>Scope of practice - breadth of industry, institutions, trends</b></li><li>• <b>Drawing to think</b></li></ul>
Management/business skills:	<ul style="list-style-type: none"><li>• <b>Office and project management</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Direct teams</b></li><li>• <b>Technical writing</b></li><li>• <b>Working with studio assistants/ employees</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Model how professionals manage project teams and work with vendors</b></li><li>• <b>Describe methods and procedures used by design offices for getting new work (drawing, selling, bidding, and billing)</b></li><li>• <b>Identify critical areas in establishing and maintaining design/client relationships (ex. communication levels)</b></li><li>• <b>Gain confidence and challenging situations</b></li><li>• <b>How to deal with challenges as lower level employees</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Model how professionals manage project teams and work with vendors</b></li><li>• <b>Describe methods and procedures used by design offices for getting new work (drawing, selling, bidding, and billing)</b></li><li>• <b>Identify critical areas in establishing and maintaining design/client relationships (ex. communication levels)</b></li><li>• <b>Gain confidence and challenging situations</b></li><li>• <b>How to deal with challenges as lower level employees</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Branding</b></li><li>• <b>Technical writing</b></li><li>• <b>Project teams and teamwork</b></li><li>• <b>Office and project management</b></li><li>• <b>Industry standard practices</b></li><li>• <b>Time management/time tracking</b></li></ul>
Legal, ethical, and financial issues:	<ul style="list-style-type: none"><li>• <b>Ethics</b></li><li>• <b>Contracts and fee structures</b></li><li>• <b>Legal and regulatory conditions in the practice of architecture</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Understand ethics, fair use, copyright, payment, commissions</b></li><li>• <b>Understand legal for independent artists and small businesses</b></li><li>• <b>Make a business plan</b></li><li>• <b>Identify intellectual property and copyright issues</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Discuss ethics and standards of fair practice, including work for hire and confidentiality</b></li><li>• <b>Practice writing letters of agreement and simple contracts</b></li><li>• <b>Identify intellectual property and copyright issues</b></li><li>• <b>Recognize the challenges of setting up a practice (ex. partnerships vs. sole proprietorship)</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Discuss ethics and standards of fair practice, including work for hire and confidentiality</b></li><li>• <b>Practice writing letters of agreement and simple contracts</b></li><li>• <b>Identify intellectual property and copyright issues</b></li><li>• <b>Recognize the challenges of setting up a practice (ex. partnerships vs. sole proprietorship)</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Ethics</b></li><li>• <b>Contracts and fees</b></li><li>• <b>Legal and regulatory issues</b></li><li>• <b>Understanding business (rules, regulations, and precedent)</b></li><li>• <b>This versus practice act</b></li></ul>
Getting a job:		<ul style="list-style-type: none"><li>• <b>Compose resume, standard business letter, design philosophy or artist statement, press release</b></li><li>• <b>Compile and present portfolio of work</b></li><li>• <b>Making professional websites</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Organize job searches, including letters of introduction, resumes, portfolios, internships, freelance, and salary expectations</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Organize job searches, including letters of introduction, resumes, portfolios, internships, freelance, and salary expectations</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Capstone - how to leverage final projects</b></li><li>• <b>Portfolio preparation</b></li><li>• <b>Interview skills and awareness</b></li></ul>

4

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TECHNOLOGY	Architecture:	Art and Design:	Graphic Design:	Industrial Design:	Landscape Architecture:
Basic computing skills and attitudes:	<ul style="list-style-type: none"><li>• <b>Adobe Creative Suite (Photoshop, Illustrator)</b></li><li>• <b>Basic 3-D modeling (SketchUp)</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Find help with technology problems in the college, online, and after graduation</b></li><li>• <b>Understand approaches to learning new software</b></li><li>• <b>Understand software appropriateness</b></li><li>• <b>Select the right tool for the right task</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Locate college resources for individual assistance related to networking, printing, proposing, and hardware support</b></li><li>• <b>Adopt effective and varied software skills (including how to use tutorials, online help services, forums, etc.)</b></li><li>• <b>Master the basics of operating system (including folder, hard drive, and system preferences)</b></li><li>• <b>Include the basics of various use (including tags, passwords, workflow, and data export)</b></li><li>• <b>Use standard protocols for file management and backup</b></li><li>• <b>Demonstrate a functional understanding of electronic communication (including email, printing, social work on blogs and websites, file and document sharing, etc.)</b></li><li>• <b>Learn to burn CDs and DVDs</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Importance of backups</b></li><li>• <b>Select the right tool for the right task</b></li><li>• <b>Comprehension of file and file formats (including graphics)</b></li><li>• <b>Understand file sharing, management and workflow</b></li><li>• <b>Understand consequences of programs</b></li><li>• <b>Exposure to general industry standards (ex. naming conventions)</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Handcopy vs. digital presentation</b></li></ul>
Peripherals and presentation formats:	<ul style="list-style-type: none"><li>• <b>Scanning and printing</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Master printing protocols</b></li><li>• <b>Learn color calibration</b></li><li>• <b>How to use digital cameras</b></li><li>• <b>Using the plotter</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Master printing protocols</b></li><li>• <b>Learn color calibration</b></li><li>• <b>How to use digital cameras</b></li><li>• <b>Using the plotter</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Master printing protocols</b></li><li>• <b>Learn color calibration</b></li><li>• <b>How to use digital cameras</b></li><li>• <b>Using the plotter</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Handcopy vs. digital presentation</b></li></ul>
Disciplinary software:	<ul style="list-style-type: none"><li>• <b>Basic handcopy</b></li><li>• <b>2-D vector graphics (AutoCAD and Illustrator)</b></li><li>• <b>Intermediate wordprocessing (Microsoft Word and Publisher and Microsoft Word)</b></li><li>• <b>Advanced digital modeling (Rhino)</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Create a website (software?)</b></li><li>• <b>2-D vector graphics (AutoCAD and Illustrator)</b></li><li>• <b>Basic Photoshop</b></li><li>• <b>Basic Illustrator</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Adobe Creative Suite (Photoshop, Illustrator)</b></li><li>• <b>2-D vector graphics (AutoCAD and Illustrator)</b></li><li>• <b>Intermediate wordprocessing (Microsoft Word and Publisher and Microsoft Word)</b></li><li>• <b>Advanced digital modeling (Rhino)</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Adobe Creative Suite (Photoshop, Illustrator)</b></li><li>• <b>2-D vector graphics (AutoCAD and Illustrator)</b></li><li>• <b>Intermediate wordprocessing (Microsoft Word and Publisher and Microsoft Word)</b></li><li>• <b>Advanced digital modeling (Rhino)</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Adobe Creative Suite (Photoshop, Illustrator)</b></li><li>• <b>2-D vector graphics (AutoCAD and Illustrator)</b></li><li>• <b>Intermediate wordprocessing (Microsoft Word and Publisher and Microsoft Word)</b></li><li>• <b>Advanced digital modeling (Rhino)</b></li></ul>

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TEACHING SEMINAR (DDN 685 COURSE)	Architecture:	Art and Design:	Graphic Design:	Industrial Design:	Landscape Architecture:
Authoring curriculum:		<ul style="list-style-type: none"><li>• <b>Structuring an effective studio-based course</b></li><li>• <b>Structuring an effective studio-based project</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Writing curricular and course objectives / descriptions</b></li><li>• <b>Writing project objectives / descriptions</b></li><li>• <b>Storyboarding project sequences</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Should be effective for training TAs and Adjuncts</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Lesson planning</b></li></ul>
Teaching lecture:		<ul style="list-style-type: none"><li>• <b>Structuring a series of lectures and related readings</b></li><li>• <b>Presenting course material in a variety of formats</b></li><li>• <b>Using readings</b></li><li>• <b>Integrating writing in design</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Teaching lecture classes and seminars</b></li><li>• <b>Structuring material for presentation to large audiences</b></li><li>• <b>Using readings</b></li><li>• <b>Integrating writing in design</b></li></ul>		<ul style="list-style-type: none"><li>• <b>Teaching lecture classes and seminars</b></li><li>• <b>Integrating writing in design</b></li></ul>
Pedagogy:		<ul style="list-style-type: none"><li>• <b>Classroom management - structuring the environment to maximize learning</b></li><li>• <b>Addressing student questions</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Pedagogy and classroom management</b></li><li>• <b>What to look for in the work of expert-level teachers - doing observations</b></li><li>• <b>Managing collaborative and opposed projects</b></li></ul>		<ul style="list-style-type: none"><li>• <b>Pedagogy and classroom management</b></li><li>• <b>Pedagogy - performance vs. prescription</b></li><li>• <b>Conflict resolution</b></li></ul>
Evaluation:		<ul style="list-style-type: none"><li>• <b>Providing meaningful and specific commentary and grades</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Evaluating student performance - writing rubrics</b></li><li>• <b>Critiques and grading</b></li></ul>		<ul style="list-style-type: none"><li>• <b>Evaluating student performance - creating rubrics</b></li><li>• <b>Critiques and grading</b></li></ul>
Course contents / related skills:		<ul style="list-style-type: none"><li>• <b>Skills of general education in professional design context</b></li><li>• <b>Developing undergraduate research</b></li><li>• <b>Use of technology in classrooms</b></li><li>• <b>Presentation and resource strategies</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Skills of general education in professional design context</b></li><li>• <b>Developing undergraduate research</b></li><li>• <b>Use of technology in classrooms</b></li><li>• <b>Presentation and resource strategies</b></li></ul>		<ul style="list-style-type: none"><li>• <b>Use of technology in classrooms</b></li><li>• <b>Presentation and resource strategies</b></li></ul>
Planning and preparation:		<ul style="list-style-type: none"><li>• <b>Educational landscape in design</b></li><li>• <b>Strategic planning and preparation</b></li><li>• <b>Building the curriculum within the context of national trends and the program environment</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Educational landscape in design</b></li><li>• <b>Strategic planning and preparation</b></li><li>• <b>Building the curriculum within the context of national trends and the program environment</b></li></ul>		<ul style="list-style-type: none"><li>• <b>Educational landscape in design</b></li><li>• <b>Strategic planning and preparation</b></li><li>• <b>Building the curriculum within the context of national trends and the program environment</b></li></ul>
Faculty responsibilities:		<ul style="list-style-type: none"><li>• <b>Faculty assessment - teaching, research, and service</b></li><li>• <b>The tenure process</b></li><li>• <b>Grants and sponsored research</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Faculty assessment - teaching, research, and service</b></li><li>• <b>The tenure process</b></li><li>• <b>Grants and sponsored research</b></li></ul>		<ul style="list-style-type: none"><li>• <b>Faculty assessment - teaching, research, and service</b></li><li>• <b>The tenure process</b></li><li>• <b>Grants and sponsored research</b></li></ul>
Getting a job:		<ul style="list-style-type: none"><li>• <b>Developing a teaching portfolio</b></li><li>• <b>Searching for teaching positions</b></li><li>• <b>Preparing for a teaching interview</b></li></ul>	<ul style="list-style-type: none"><li>• <b>Developing a teaching portfolio</b></li><li>• <b>Searching for teaching positions</b></li><li>• <b>Preparing for a teaching interview</b></li></ul>		<ul style="list-style-type: none"><li>• <b>Developing a teaching portfolio</b></li><li>• <b>Searching for teaching positions</b></li><li>• <b>Preparing for a teaching interview</b></li></ul>
History:		<ul style="list-style-type: none"><li>• <b>History of design education</b></li></ul>	<ul style="list-style-type: none"><li>• <b>History of design education</b></li></ul>		<ul style="list-style-type: none"><li>• <b>History of design education</b></li></ul>

6



## Flexible faculty assignments

### Section 1

Faculty A
Faculty B
Faculty A
Faculty B

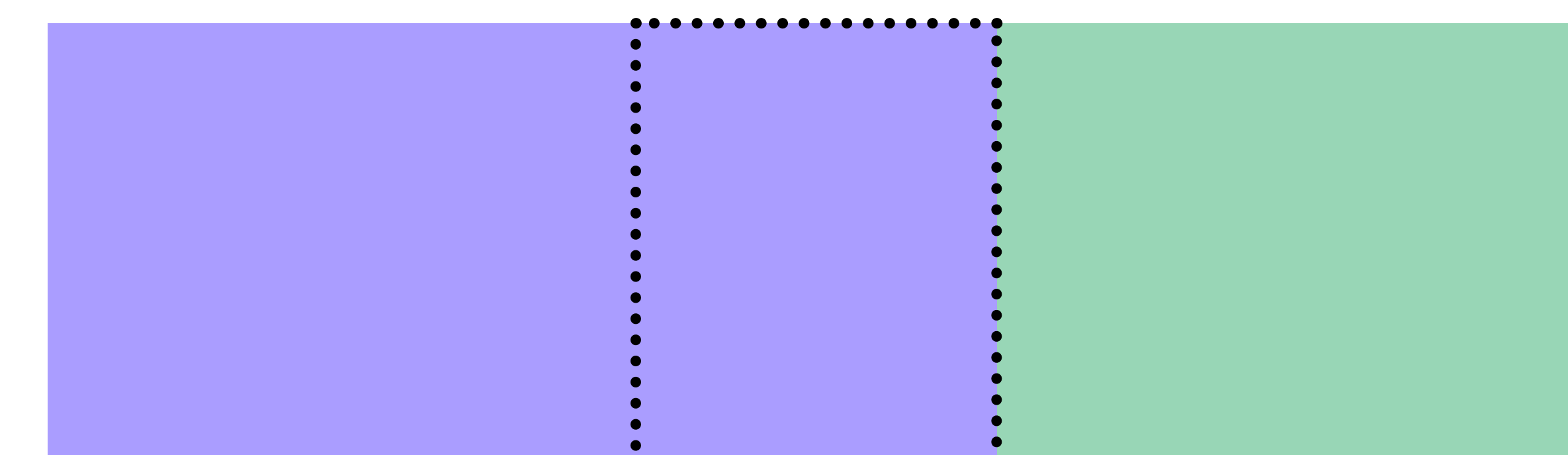
### Section 2

Faculty B
Faculty A
Faculty B
Faculty A

**Half the faculty preparation**  
**Twice the faculty expertise**  
**Identical instruction for each section**

### Faculty 1 assignment

### Faculty 2



**Student section 1**

**Student section 2**

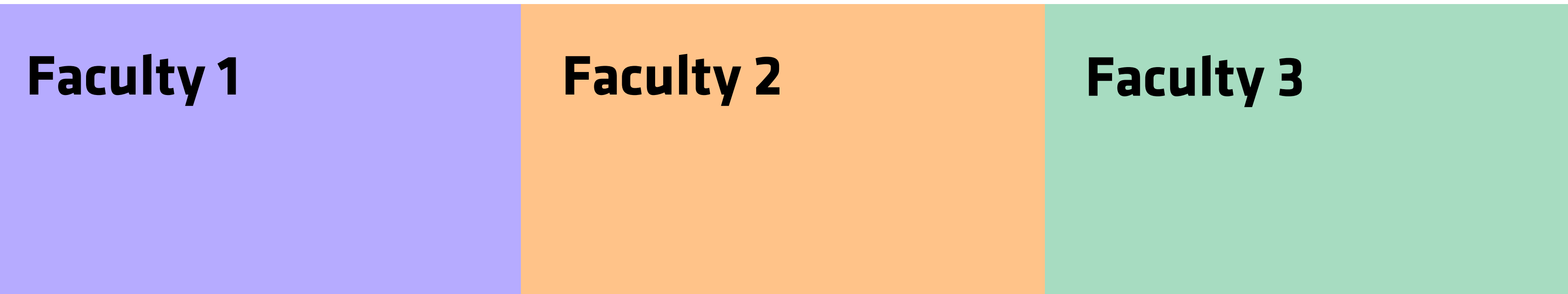
**Combines two sections; two disciplines; or two student levels**  
**Two types of instruction taught to different class sizes**  
**Two different levels of faculty commitment**



# Flexible faculty assignments

Modules:

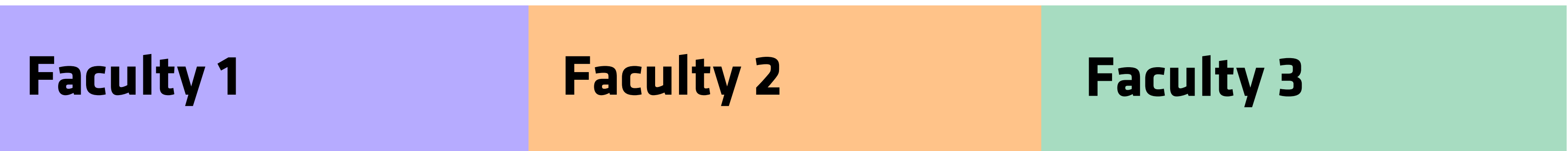
Students take three of three



Modules:

Students take two of three

Time slot A



Time slot B



**Time for discussion...**